

How to Cultivate Psychological Safety

Presented by: Prof. Favor Campbell



"Change how YOU see fit"

Psychological Safety....

Allows employees to always feel that they can act and engage within a team setting without fear of rejection, embarrassment, or negative consequences.

Essential in the workplace.

One of <u>the</u> most important factors that leads to higher performance and satisfaction among employees.

"Nearly everything we value in the modern economy is the result of decisions and actions that are interdependent and therefore benefit from effective teamwork."



"Today's employees, at all levels, spend 50% more time collaborating than they did 20 years ago."

"Hiring talented individuals is not enough. They have to be able to work well together." Amy Edmundson, PhD., Harvard Business School Author of "The Fearless Organization" Developer of the concept of Psychological Safety "The fearless organization is one in which interpersonal fear is minimized so that team and organizational performance can be maximized in a knowledge intensive world."

Key Takeaways

- Learn how to identify and leverage employee strengths to create a positive work environment.
- Understand the importance of becoming selfaware in order to uncover bias that may impact workplace civility.
- Discover how to promote psychological safety with authentic leadership.





People Suffer Trauma

Health Problems

Absenteeism

Productivity and Implicitly Revenue Decreases

Poor Decision Quality

Inability to Retain High Skilled Workers

Innovation and Performance Drop

Low Satisfaction

Low Engagement

Low Innovation & Productivity

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Psychological Safety Myths

#1-Psychological Safety is the Goal

#2-Is About Being "Nice"

#3-Means Freedom From Conflict

#4-Accepts All Ideas

#5-Is About Opting Out of High Performance



Psychological safety=Employees are more afraid NOT to speak up

Nailing a Complex Medical Situation-----Sending Patient Home Too Soon

Near Miss of Any Catastrophic Event------Catastrophic Industrial Accident

Strong Business Performance------Headline Grabbing Failure

Takeaway #1

Learn how to identify and leverage employee strengths to create a positive work environment.

Identifying and leveraging employee strengths Positive Work Environment How do you identify employee strengths??

Companies need employees with different skill sets to better their organizations.

The strengths you bring to the workplace are an advantage for both you and your employer.

Allows you to set goals and find the best role to complement the strengths you bring to the workplace.





The Power of Strengths



The best way for people to grow and develop is to identify how they most naturally think and behave. Research conducted by Gallup revealed that building employee strengths is far more effective to improving performance than trying to improve weaknesses.

When employees know and use their strengths, they are more engaged, perform better, and less likely to leave their company.

Steps to Creating a Strengths Focused Culture

- Projects should align with best fits
- Build a diverse team
- Encourage outside the box thinking
- Adopt a transparent policy

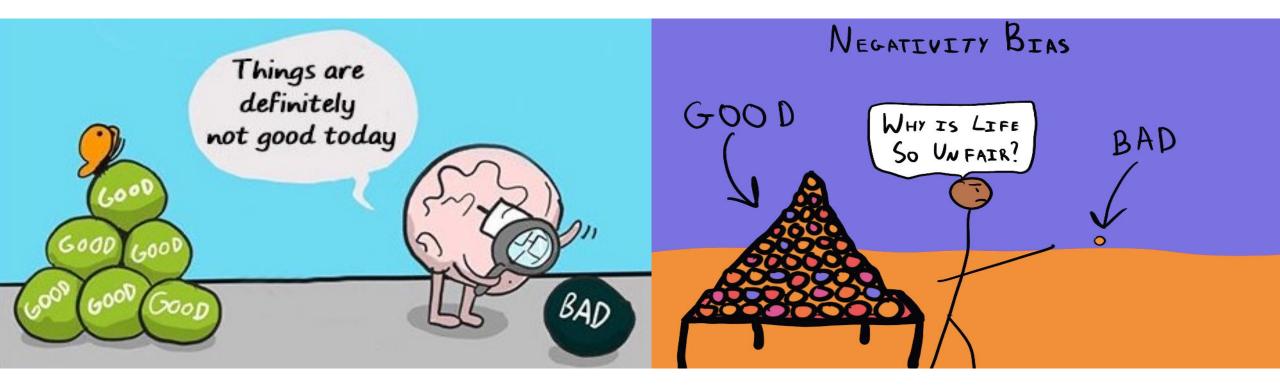


https://www.entrepreneur.com, 2016

When Employees Leverage Their Strengths

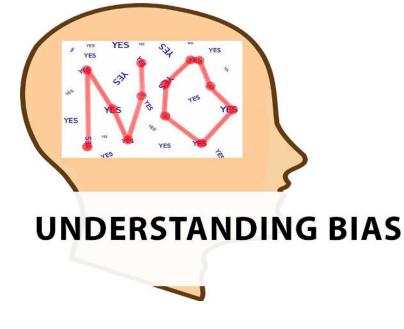
- Helps you find the best role
- Increases your productivity
- Sets you up for leadership
- Allows you to grow





Takeaway #2

Understanding the importance of becoming self-aware in order to uncover bias that may impact workplace civility.



Bias

- A tendency, inclination, or prejudice toward or against something or someone.
- Some biases are positive and helpful.
- Are often based on stereotypes, rather than actual knowledge of an individual or circumstance.
- Such cognitive shortcuts can result in prejudgments that lead to rash decisions or discriminatory practices.

Cognitive Bias

A strong, preconceived notion of someone or something, based on information we have, perceive to have, or lack.

Generally involve decision-making.

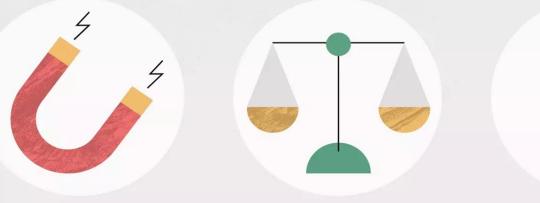


Types of Cognitive Bias

- > Anchoring Bias
- ➤ Halo Effect
- Confirmation Bias
- ➤ Affinity Bias
- ➤ Gender Bias
- ➤ Ageism
- ➢ Name Bias

Stereotypes Prejudice 27 reterences Gan

Benefits of tackling unconscious bias



Attracts diverse talent

Leads to fair decision-making



Encourages creativity and innovation



Improves employee engagement



Results in higher levels of productivity



Increases company revenue **Diverse Talent**=Wide talent pool

Fair Decision Making=Helps improve company's performance and revenue

<u>Creativity/Innovation</u>=Fresh ideas

Employee Engagement=Related to diversity. Job satisfaction is higher

Productivity=More efficient project management and implementation

<u>Company Revenue</u>=Diverse companies have higher than average profitability

Takeaway #3

Discover how to promote psychological safety with authentic leadership.



Authenticity Defined:

Representing one's true nature or beliefs; true to oneself

Not false or copied

True to ones own personality, spirit, or character

Real and genuine





Some feel they cannot freely express themselves



Some feel they can't share their sense of humor

<u>Authenticity at Work</u> Most of us engage in self-presentation in the workplace.

We actively manage our behavior, emotions, or the way we are perceived by co-workers/bosses.

Some feel like they have to have it "all together"



Authenticity at Work

Researchers found that the greater employees' feelings of authenticity were, the greater the job satisfaction, engagement, and self-reported performance.

Finding a balance is crucial!

BALANCE=Being true to ourselves while flourishing and finding success within our companies.



<u>**4 Key Factors</u>** How Do Researchers Define Authenticity?</u>

1. Self-Awareness:

Knowledge of and trust in one's own motives, emotions, preferences, and abilities

2. Unbiased Processing:

Clarity in evaluating one's strengths and weaknesses without denial or blame

3. Behavior:

Acting in ways congruent with one's own values and needs, even at the risk of criticism or rejection

4. Relational Orientation:

Close relationships, which require openness and honesty



What Does Authentic Leadership Look Like?

Self-awareness

Understanding yourself, employees, organization, and vision

Genuineness, modesty, & humility

Sharing glory with team

Empathy & ethics

Decision making with integrity & support of team

Results-focused

Empowers you to create a future & energize employees



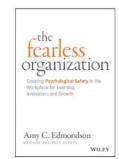
Conclusion....

Psychologically safe cultures require authentic leadership



PSYCHOLOGICAL SAFETY IN THE WORKPLACE

RESOURCES & PRACTICAL TOOLS



This book gives practical guidance for teams and organizations who are serious about success in this modern economy. This book explores the culture of psychological safety and provides a blueprint for bringing it to life.



"Teaming" shows that orgnaizations learn when the flexible, fluid, colloborations they encompass are able to learn. This book examines how collaborative learning works and gives tips on how to do it well, among many other insightful tools.

STRENGTH FINDERS RESOURCES

https://high5test.com/cliftonstrengths-free/

HIGH 5 TEST

https://www.gallup.com/cliftonstrengths/ en/252137/home.aspx

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AUTHENTIC LEADERSHIP RESOURCES

http://www.ceohsleadership.com/wpcontent/uploads/2020/03/authentic-leaderspromote-psychological-safety.pdf

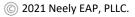
https://www.forbes.com/sites/forbescoachescouncil/2022/05 /02/the-leadership-strategy-to-creating-workplacepsychological-safety/?sh=1e4d69621109

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